

## COMMITTEES OF THE BOARD OF DIRECTORS

COMMITTEES COMMITTEE	AUDIT, COMPLIANCE & RISKS COMMITTEE	APPOINTMENT, COMPENSATION & CSR COMMITTEE	INTERNATIONAL STRATEGY COMMITTEE
<b>Patrick SAYER</b>	<b>Isabelle SIMON*</b>	<b>Sophie GASPERMENT*</b>	<b>Nicolas SARKOZY*</b>
Aziz ALUTHMAN-FAKHROO	Aziz ALUTHMAN-FAKHROO	Aziz ALUTHMAN-FAKHROO	Sheikh Nawaf BIN JASSIM BIN JABOR AL-THANI
Iris KNOBLOCH*	Sophie GASPERMENT*	Qionger JIANG*	Qionger JIANG*
Sarmad ZOK	Qionger JIANG*	Iris KNOBLOCH*	Iris KNOBLOCH*
	Iris KNOBLOCH*	Patrick SAYER	Sarmad ZOK
	Patrick SAYER	Isabelle SIMON*	
		Sarmad ZOK	
		Director representing employees: Iliane DUMAS	
	Non-voting director : Philippe CITERNE		

\* Independent director