

**COMPOSITION ON JUNE 23, 2022**

BOARD OF DIRECTORS			COMMITTEES			
	Members / Directors	Expiration of term	COMMITMENTS	AUDIT, COMPLIANCE & RISKS	APPOINTMENT, COMPENSATION & CSR	INTERNATIONAL STRATEGY
1	Sébastien BAZIN	GM 2023	Ugo ARZANI	Isabelle SIMON*	Bruno PAVLOVSKY*	Nicolas SARKOZY*
2	Iris KNOBLOCH*	GM 2023	Iris KNOBLOCH*	Ugo ARZANI	Asma ABDULRAHMAN AL-KHULAIFI	Asma ABDULRAHMAN AL-KHULAIFI
3	Asma ABDULRAHMAN AL-KHULAIFI	GM 2025	Sarmad ZOK	Hélène AURIOL POTIER*	Helène AURIOL POTIER*	Qiong Er JIANG*
4	Ugo ARZANI	GM 2025		Iris KNOBLOCH*	Iris KNOBLOCH*	Iris KNOBLOCH*
5	Hélène AURIOL POTIER*	GM 2025		Bruno PAVLOVSKY*	Isabelle SIMON*	Sarmad ZOK
6	Iliane DUMAS (AS)	02/05/2023			Sarmad ZOK	
7	Qiong Er JIANG*	GM 2025			Iliane DUMAS (AS)	
8	Bruno PAVLOVSKY*	GM 2023				
9	Nicolas SARKOZY*	GM 2025				
10	Isabelle SIMON*	GM 2025				
11	Christine SERRE (AS)	27/01/2024				
12	Sarmad ZOK	GM 2025				

\* Independent Directors

(AS) Directors representing employees