

Hotel portfolio per property types and brands as end of June 30, 2013

BRAND	Owned		Fixed leased		Variable leased		Managed		Franchised		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
SOFITEL	14	2 183	4	1 199	7	1 165	85	22 399	4	1 265	114(*)	28 211
PULLMAN	6	1 215	8	2 073	6	2 076	49	14 269	11	3 082	80	22 715
MGALLERY	5	366	7	818	5	712	22	2 507	25	2 296	64	6 699
NOVOTEL	45	8 362	44	8 734	120	20 164	130	30 653	59	7 629	398	75 542
SUITE NOVOTEL	1	174	6	971	11	1 396	4	488	8	707	30	3 736
MERCURE	36	4 939	66	10 766	83	12 428	206	32 790	370	34 715	761	95 638
ADAGIO	2	207	7	817	3	374	24	3 012	1	111	37	4 521
OTHER BRANDS	6	1 422	1	51	3	431	39	5 453	5	400	54	7 757
LUXURY, UPSCALE, AND MISDSCALE	115	18 868	143	25 429	238	38 746	559	111 571	483	50 205	1 538	244 819
IBIS	113	16 454	114	15 322	248	35 078	131	23 735	373	30 616	979	121 205
IBIS STYLES	4	426	12	1 016	5	911	16	2 544	177	13 400	214	18 297
IBIS BUDGET	31	3 457	77	8 258	115	12 687	27	3 404	253	18 554	503	46 360
ADAGIO ACCESS	-	-	3	263	-	-	47	4 721	-	-	50	4 984
FORMULE 1	8	583	1	79	-	-	-	-	23	1 690	32	2 352
HOTELF1	21	1 514	-	-	158	12 572	-	-	60	3 882	239	17 968
ECONOMY	177	22 434	207	24 938	526	61 248	221	34 404	886	68 142	2 017	211 166
Total	292	41 302	350	50 367	764	99 994	780	145 975	1 369	118 347	3 555	455 985

(*) 114 establishments are included in Mega Portfolio, though 122 are available in TARS booking system.

Hotel portfolio per property types and areas as of June 30, 2013

COUNTRY	Owned		Fixed leased		Variable leased		Managed		Franchised		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
FRANCE	71	7 396	42	4 795	420	47 927	104	12 618	889	65 690	1 526	138 426
REST OF EUROPE	143	20 904	254	37 690	267	37 473	98	14 383	288	30 959	1 050	141 409
NORTH AMERICA	3	705	-	-	-	-	13	4 144	1	149	17	4 998
AFRICA MIDDLE EAST	18	3 030	1	206	13	2 131	101	19 847	38	3 632	171	28 846
LATIN AMERICA/CARIBBEAN	29	4 515	5	684	56	10 773	103	15 684	39	4 742	232	36 398
ASIA PACIFIC	28	4 752	48	6 992	8	1 690	361	79 299	114	13 175	559	105 908
Total	292	41 302	350	50 367	764	99 994	780	145 975	1 369	118 347	3 555	455 985

Hotel portfolio per regions and brands as of June 30, 2013

BRAND	FRANCE		EUROPE Excl France		NORTH AMERICA		AFRICA MIDDLE EAST		LATIN AMERICA CARIBBEAN		ASIA PACIFIC		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
SOFITEL	12	1 580	19	4 593	9	2 893	25	5 731	9	1 665	40	11 749	114(*)	28 211
PULLMAN	13	3 721	15	3 889	-	-	7	2 401	2	538	43	12 166	80	22 715
MGALLERY	14	999	22	2 727	-	-	5	548	4	357	19	2 068	64	6 699
NOVOTEL	114	15 518	135	26 046	8	2 105	25	4 766	17	2 947	99	24 160	398	75 542
SUITE NOVOTEL	19	2 199	8	1 130	-	-	3	407	-	-	-	-	30	3 736
MERCURE	228	22 104	295	37 362	-	-	28	4 490	75	10 248	135	21 434	761	95 638
ADAGIO	28	3 505	9	1 016	-	-	-	-	-	-	-	-	37	4 521
OTHER BRANDS	1	51	5	900	-	-	2	263	10	2 154	36	4 389	54	7 757
LUXURY, UPSCALE, AND MIDSSCALE	429	49 677	508	77 663	17	4 998	95	18 606	117	17 909	372	75 966	1 538	244 819
IBIS	379	33 437	328	42 384	-	-	49	8 048	102	14 996	121	22 340	979	121 205
IBIS STYLES	114	8 052	59	5 206	-	-	1	139	-	-	40	4 900	214	18 297
IBIS BUDGET	316	24 418	145	15 384	-	-	3	363	13	3 493	26	2 702	503	46 360
ADAGIO ACCESS	49	4 874	1	110	-	-	-	-	-	-	-	-	50	4 984
FORMULE 1	-	-	9	662	-	-	23	1 690	-	-	-	-	32	2 352
HOTELF1	239	17 968	-	-	-	-	-	-	-	-	-	-	239	17 968
ECONOMY	1 097	88 749	542	63 746	0	0	76	10 240	115	18 489	187	29 942	2 017	211 166
Total	1 526	138 426	1 050	141 409	17	4 998	171	28 846	232	36 398	559	105 908	3 555	455 985

(*) 114 establishments are included in Mega Portfolio, though 122 are available in TARS booking system.