

Hotel portfolio per property types and brands as of June 30, 2014

BRAND	Owned		Fixed leased		Variable leased		Managed		Franchised		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
SOFITEL	13	2 013	4	1 199	7	1 165	88	23 376	3	1 196	115	28 949
PULLMAN	6	1 215	8	2 073	6	2 076	56	15 938	13	3 490	89	24 792
MGALLERY	3	254	7	818	3	431	24	2 738	29	2 415	66	6 656
GRAND MERCURE	-	-	-	-	-	-	23	6 694	20	1 336	43	8 030
THE SEBEL	-	-	-	-	-	-	11	917	8	409	19	1 326
UPSCALE	22	3 482	19	4 090	16	3 672	202	49 663	73	8 846	332	69 753
NOVOTEL	54	10 278	43	8 528	108	17 989	135	31 780	68	9 172	408	77 747
SUITE NOVOTEL	-	-	6	971	11	1 396	5	662	8	707	30	3 736
MERCURE	51	7 467	59	9 557	68	10 162	180	27 479	349	33 599	707	88 264
ADAGIO	2	207	7	817	4	473	33	3 684	2	191	48	5 372
MIDSCALE	107	17 952	115	19 873	191	30 020	353	63 605	427	43 669	1 193	175 119
NO BRAND	6	1 422	1	51	1	131	26	3 349	1	78	35	5 031
MULTIBRAND	6	1 422	1	51	1	131	26	3 349	1	78	35	5 031
IBIS	136	19 592	106	14 549	212	30 451	135	24 354	423	36 903	1 012	125 849
IBIS STYLES	4	426	13	1 139	5	911	30	4 977	200	15 216	252	22 669
IBIS BUDGET	67	6 709	78	8 404	82	10 069	29	3 822	265	19 381	521	48 385
ADAGIO ACCESS	-	-	3	263	-	-	49	4 956	-	-	52	5 219
HOTELF1	21	1 514	-	-	158	12 573	-	-	59	3 819	238	17 906
FORMULE 1	5	364	1	79	-	-	4	504	-	-	10	947
ECONOMIC	233	28 605	201	24 434	457	54 004	247	38 613	947	75 319	2 085	220 975
Total	368	51 461	336	48 448	665	87 827	828	155 230	1 448	127 912	3 645	470 878

(*) 115 establishments are included in Mega Portfolio, though 120 are available in TARS booking system.

Hotel portfolio per property types and areas as of June 30, 2014

AREA	Owned		Fixed leased		Variable leased		Managed		Franchised		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
FRANCE	64	6 495	41	4 683	410	47 017	113	13 835	930	68 789	1 558	140 819
NCEE	199	29 072	202	30 893	134	20 088	104	14 832	248	27 169	887	122 054
MMEA	51	7 012	44	5 761	55	7 747	115	23 000	83	8 665	348	52 185
ASPAC	21	3 340	44	6 427	7	1 557	377	83 168	139	17 626	588	112 118
AMERICAS	33	5 542	5	684	59	11 418	119	20 395	48	5 663	264	43 702
Total	368	51 461	336	48 448	665	87 827	828	155 230	1 448	127 912	3 645	470 878

Hotel portfolio per areas and brands as of June 30, 2014

BRAND	FRANCE		NCEE		MMEA		ASPAC		AMERICAS		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
SOFITEL	11	1 512	18	4 591	28	6 617	41	11 953	17	4 276	115	28 949
PULLMAN	13	3 692	14	3 485	11	3 207	48	13 659	3	749	89	24 792
MGALLERY	18	1 316	10	1 395	15	1 543	21	2 286	2	116	66	6 656
GRAND MERCURE	-	-	-	-	1	354	42	7 676	-	-	43	8 030
THE SEBEL	-	-	-	-	-	-	19	1 326	-	-	19	1 326
UPSCALE	42	6 520	42	9 471	55	11 721	171	36 900	22	5 141	332	69 753
NOVOTEL	114	15 539	108	21 416	56	10 532	104	25 039	26	5 221	408	77 747
SUITE NOVOTEL	19	2 199	7	1 040	4	497	-	-	-	-	30	3 736
MERCURE	227	22 159	259	33 164	69	8 990	82	13 699	70	10 252	707	88 264
ADAGIO	29	3 594	9	1 029	2	171	-	-	8	578	48	5 372
MIDSCALE	389	43 491	383	56 649	131	20 190	186	38 738	104	16 051	1 193	175 119
NO BRAND	1	51	6	988	2	172	22	2 752	4	1 068	35	5 031
MULTIBRAND	1	51	6	988	2	172	22	2 752	4	1 068	35	5 031
IBIS	384	33 798	257	34 615	126	16 924	129	23 450	116	17 062	1 012	125 849
IBIS STYLES	131	9 154	57	5 231	12	1 085	49	6 859	3	340	252	22 669
IBIS BUDGET	322	24 790	136	14 626	21	2 014	27	2 915	15	4 040	521	48 385
ADAGIO ACCESS	51	5 109	1	110	-	-	-	-	-	-	52	5 219
HOTELF1	238	17 906	-	-	-	-	-	-	-	-	238	17 906
FORMULE 1	-	-	5	364	1	79	4	504	-	-	10	947
ECONOMIC	1 126	90 757	456	54 946	160	20 102	209	33 728	134	21 442	2 085	220 975
Total	1 558	140 819	887	122 054	348	52 185	588	112 118	264	43 702	3 645	470 878

(*) 115 establishments are included in Mega Portfolio, though 120 are available in TARS booking system.