

## Parc hôtelier par marque/mode de propriété au 30 juin 2015

Brand	Owned		Fixed lease		Variable lease		Managed		Franchised		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
SOFTEL	14	2,398	4	1,199	6	777	84	23,360	3	1,196	111	28,930
PULLMAN	5	1,119	8	2,073	7	2,249	63	18,025	16	4,814	99	28,280
MGALLERY	3	291	6	664	3	431	30	3,482	35	3,022	77	7,890
GRAND MERCURE	-	-	-	-	-	-	28	7,538	17	1,108	45	8,646
THE SEBEL	-	-	-	-	-	-	12	1,089	12	512	24	1,601
<b>Upscale</b>	<b>22</b>	<b>3,808</b>	<b>18</b>	<b>3,936</b>	<b>16</b>	<b>3,457</b>	<b>217</b>	<b>53,494</b>	<b>83</b>	<b>10,652</b>	<b>356</b>	<b>75,347</b>
NOVOTEL	50	9,863	42	8,437	105	17,648	141	33,253	76	10,477	414	79,678
SUITE NOVOTEL	1	118	6	971	11	1,396	6	750	8	707	32	3,942
MERCURE	54	8,373	55	8,955	67	9,772	185	28,884	371	36,127	732	92,111
ADAGIO	2	207	8	914	4	480	35	4,198	3	266	52	6,065
<b>Midscale</b>	<b>107</b>	<b>18,561</b>	<b>111</b>	<b>19,277</b>	<b>187</b>	<b>29,296</b>	<b>367</b>	<b>67,085</b>	<b>458</b>	<b>47,577</b>	<b>1,230</b>	<b>181,796</b>
<b>Multibrand</b>	<b>2</b>	<b>427</b>	<b>1</b>	<b>51</b>	<b>-</b>	<b>-</b>	<b>26</b>	<b>3,502</b>	<b>2</b>	<b>108</b>	<b>31</b>	<b>4,088</b>
IBIS	141	20,017	99	13,848	194	28,525	150	27,783	463	41,497	1,047	131,670
IBIS STYLES	5	540	12	1,025	7	1,207	39	6,287	230	17,608	293	26,667
IBIS BUDGET	69	7,091	77	8,539	84	10,339	37	5,340	274	20,362	541	51,671
ADAGIO ACCESS	-	-	4	382	1	160	44	4,418	-	-	49	4,960
HOTELFI	20	1,455	-	-	158	12,578	-	-	60	3,891	238	17,924
FORMULE 1	1	63	-	-	-	-	6	886	-	-	7	949
<b>Economic</b>	<b>236</b>	<b>29,166</b>	<b>192</b>	<b>23,794</b>	<b>444</b>	<b>52,809</b>	<b>276</b>	<b>44,714</b>	<b>1,027</b>	<b>83,358</b>	<b>2,175</b>	<b>233,841</b>
<b>Total</b>	<b>367</b>	<b>51,962</b>	<b>322</b>	<b>47,058</b>	<b>647</b>	<b>85,562</b>	<b>886</b>	<b>168,795</b>	<b>1,570</b>	<b>141,695</b>	<b>3,792</b>	<b>495,072</b>

## Parc hôtelier par zone/mode de propriété au 30 juin 2015

Area	Owned		Fixed lease		Variable lease		Managed		Franchised		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
FRANCE	63	6,664	42	4,837	404	46,238	108	13,272	971	72,052	1,588	143,063
NCEE	203	30,005	195	30,286	125	19,288	105	14,956	277	31,009	905	125,544
MMEA	53	7,233	38	5,079	54	7,632	125	25,416	92	9,993	362	55,353
ASPAC	16	2,502	43	6,298	5	1,105	417	92,475	166	20,680	647	123,060
AMERIQUES	32	5,558	4	558	59	11,299	131	22,676	64	7,961	290	48,052
<b>Total</b>	<b>367</b>	<b>51,962</b>	<b>322</b>	<b>47,058</b>	<b>647</b>	<b>85,562</b>	<b>886</b>	<b>168,795</b>	<b>1,570</b>	<b>141,695</b>	<b>3,792</b>	<b>495,072</b>

## Parc hôtelier par marque/zone au 30 juin 2015

Brand	FRANCE		NCEE		MMEA		ASPAC		AMERIQUES		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
<b>SOFTEL</b>	11	1,509	17	4,292	26	6,704	40	12,148	17	4,277	111	28,930
<b>PULLMAN</b>	12	3,347	14	3,491	14	3,913	55	16,443	4	1,086	99	28,280
<b>MGALLERY</b>	21	1,531	9	1,240	18	1,985	26	2,843	3	291	77	7,890
<b>GRAND MERCURE</b>	-	-	-	-	2	552	39	7,130	4	964	45	8,646
<b>THE SEBEL</b>	-	-	-	-	-	-	24	1,601	-	-	24	1,601
<b>Upscale</b>	<b>44</b>	<b>6,387</b>	<b>40</b>	<b>9,023</b>	<b>60</b>	<b>13,154</b>	<b>184</b>	<b>40,165</b>	<b>28</b>	<b>6,618</b>	<b>356</b>	<b>75,347</b>
<b>NOVOTEL</b>	113	15,479	110	21,795	52	10,043	112	26,923	27	5,438	414	79,678
<b>SUITE NOVOTEL</b>	19	2,199	8	1,158	5	585	-	-	-	-	32	3,942
<b>MERCURE</b>	238	23,346	268	34,960	68	9,099	89	14,618	69	10,088	732	92,111
<b>ADAGIO</b>	31	3,754	9	1,029	5	735	-	-	7	547	52	6,065
<b>Midscale</b>	<b>401</b>	<b>44,778</b>	<b>395</b>	<b>58,942</b>	<b>130</b>	<b>20,462</b>	<b>201</b>	<b>41,541</b>	<b>103</b>	<b>16,073</b>	<b>1,230</b>	<b>181,796</b>
<b>Multibrand</b>	<b>1</b>	<b>51</b>	<b>4</b>	<b>519</b>	<b>3</b>	<b>376</b>	<b>22</b>	<b>2,757</b>	<b>1</b>	<b>385</b>	<b>31</b>	<b>4,088</b>
<b>IBIS</b>	384	33,731	259	35,182	128	17,424	146	26,144	130	19,189	1,047	131,670
<b>IBIS STYLES</b>	148	10,364	64	5,987	16	1,509	57	7,837	8	970	293	26,667
<b>IBIS BUDGET</b>	325	25,138	140	15,558	25	2,428	31	3,730	20	4,817	541	51,671
<b>ADAGIO ACCESS</b>	47	4,690	2	270	-	-	-	-	-	-	49	4,960
<b>HOTELF1</b>	238	17,924	-	-	-	-	-	-	-	-	238	17,924
<b>FORMULE 1</b>	-	-	1	63	-	-	6	886	-	-	7	949
<b>Economic</b>	<b>1,142</b>	<b>91,847</b>	<b>466</b>	<b>57,060</b>	<b>169</b>	<b>21,361</b>	<b>240</b>	<b>38,597</b>	<b>158</b>	<b>24,976</b>	<b>2,175</b>	<b>233,841</b>
<b>Total</b>	<b>1,588</b>	<b>143,063</b>	<b>905</b>	<b>125,544</b>	<b>362</b>	<b>55,353</b>	<b>647</b>	<b>123,060</b>	<b>290</b>	<b>48,052</b>	<b>3,792</b>	<b>495,072</b>

### Organisation par zone

France

NCEE: Northern, Central and Eastern Europe (ne comprend ni la France, ni l'Europe du sud)

MMEA: Mediterranean, Middle-East and Africa (comprend l'Europe du sud)

AsPac: Asia Pacific

Americas: Northern, Central and South America