



ACCOR HOTELS

Feel Welcome

Jean-Jacques Morin
Chief Financial Officer

Sébastien Valentin
SVP Financial Communication & IR

are pleased to invite you to the

Q1 2016 REVENUE Conference call

Tuesday, April 19, 2016 at 6.30pm CEST

The press release and presentation will be online at <http://www.accorhotels.com/fr/finance.html> on April 19, at 5:45pm CEST

Dial-in numbers to enter the Conference Call

From France: +33 (0)1 70 77 09 34
From the UK: +44 (0)203 367 94 54
From the US: +1 855 402 77 62

Replay available until April 30, 2016

From France: +33 (0)1 72 00 15 00
From the UK: +44 (0)203 367 9460
From the US: +1 877 642 30 16
Access Code: 297967#

SOFITEL
LEGEND

SO
SOFITEL

S O F I T E L

M
GALLERY

pullman

NOVOTEL

Mercure

MAMA
SHELTER

adagio

ibis

ibis
STYLES

ibis
budget

hotelF1