



ACCOR HOTELS

Feel Welcome

Invitation

Jean-Jacques Morin

Chief Financial Officer

Sébastien Valentin

SVP Financial Communication & IR

ARE PLEASED TO INVITE YOU TO THE

H1 2018 Results Conference call

Thursday, July 26, 2018 at 8:30 am CEST

The press release will be online at <http://www.accorhotels.group/en/investors>
on July 26, at 7:30am CEST

The presentation will be online at <http://www.accorhotels.group/en/investors>
on July 26, at 8:00am CEST

Dial-in numbers to enter the Conference Call
From France: +331 72 00 15 10
From the UK: +44 203 043 24 40
From the US: +1 646 722 49 07
Access code: 42130441#

Replay available until August 10, 2018
From France: +331 72 00 15 00
From the UK: +44 203 367 94 60
From the US: +1 877 64 230 18
Access code: 312274#