



ACCOR HOTELS

Feel Welcome

Invitation

Sébastien Bazin

Chairman & CEO

Jean-Jacques Morin

Deputy CEO

ARE PLEASED TO INVITE YOU TO THE
AccorHotels FY 2018 Results

Thursday, February 21st, 2019 at 8:30 am CET

at AccorHotels' Head Office - 82, rue Henri Farman - 92130 Issy les Moulineaux

Please confirm your attendance before February 14th, 2019 to comfi@accor.com

7:00 am Press release online on
<http://www.accorhotels.group/en/investors>
8:00 am Welcome coffee and registration
8:30 am Presentation

Live webcast on our website
www.accorhotels.group (investors section)

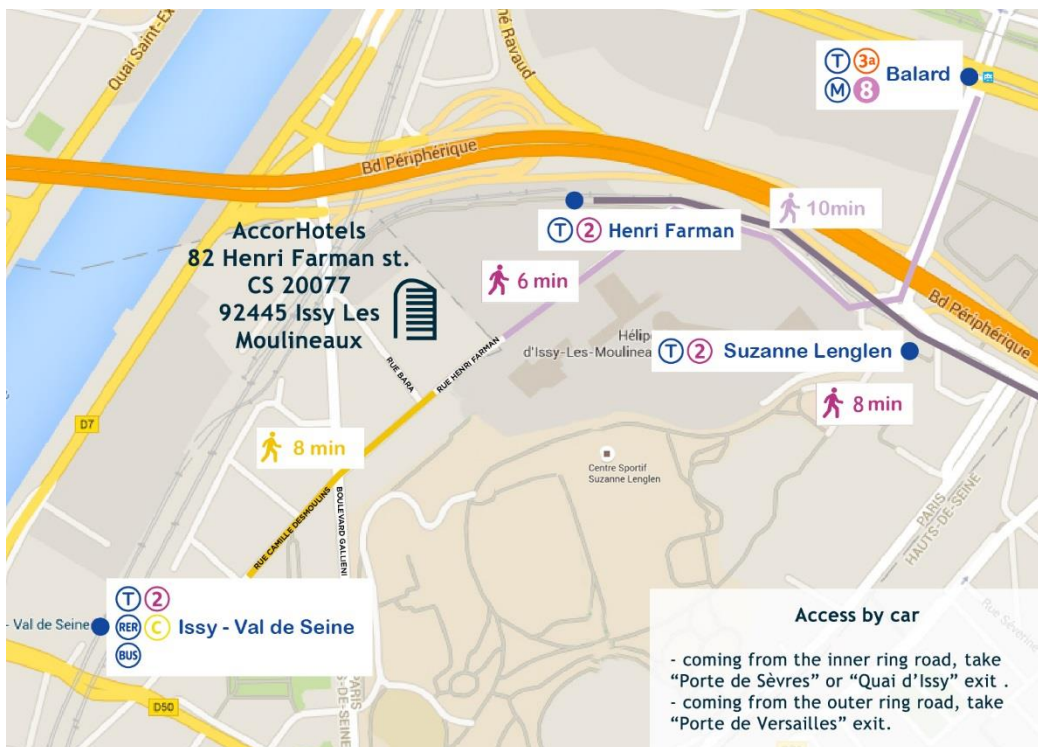
Access plan to AccorHotels' Head Office attached



ACCORHOTELS

Feel Welcome

AccorHotels' Head Office - 82 rue Henri Farman - 92130 Issy les Moulineaux



Hotels' contacts:

Mercure Paris Centre Tour Eiffel - 20 rue Jean Rey 75015 Paris

Tel: +33 (0)8 25 80 17 17

Novotel Paris Tour Eiffel - 61 quai de Grenelle - 75015 Paris

Tel: +33 (0)1 40 58 20 00

Pullman Paris Tour Eiffel - 18 av. de Suffren - 75015 Paris

Tel: +33 (0)1 44 38 56 00