



ACCOR

Invitation

Jean-Jacques Morin
DEPUTY CEO

— & —

Sébastien Valentin
CHIEF COMMUNICATIONS OFFICER

ARE PLEASED TO INVITE YOU TO THE

Q3 2019 Revenue Conference Call

Thursday, October 17th, 2019 at 6:30pm CEST

The press release and the presentation will be online at

<https://group.accor.com/fr-FR/investors>

<https://group.accor.com/en/investors>

on October 17th at 6:00pm CEST

Dial-in numbers to enter the Conference call

From France: +33 (0)1 72 72 74 03

From UK: +44 207 19 43 759

From US Toll Free: + 844 286 06 43

Access code : 52744306#

Replay available until October 30th, 2019

From France: +33 (0)1 70 71 01 60

From UK: +44 20 3364 5147

From US Toll Free : +1 (646) 722 4969

Access code : 418820368#