



## RevPAR excluding tax by segment – H1 2020

H1 2020	OCCUPANCY RATE		AVERAGE ROOM RATE		REVPAR	
	%	chg pts LFL	€	chg % LFL	€	chg % LFL
Luxury & Premium	24.2	-42.1	147	-9.5	36	-67.2
Midscale	28.2	-41.2	88	-7.7	25	-62.8
Economy	30.2	-39.8	60	-8.3	18	-60.5
<b>Europe</b>	<b>28.8</b>	<b>-40.5</b>	<b>77</b>	<b>-9.6</b>	<b>22</b>	<b>-62.1</b>
Luxury & Premium	30.5	-33.5	104	-8.0	32	-56.4
Midscale	35.8	-33.1	70	-8.3	25	-52.6
Economy	40.4	-32.1	36	-15.3	14	-54.3
<b>Asia-Pacific</b>	<b>35.2</b>	<b>-33.0</b>	<b>70</b>	<b>-10.8</b>	<b>25</b>	<b>-54.7</b>
Luxury & Premium	32.2	-33.3	126	-14.8	41	-58.8
Midscale	41.3	-23.3	69	-3.6	29	-36.7
Economy	34.8	-27.8	55	-1.8	19	-43.7
<b>Middle East &amp; Africa</b>	<b>34.4</b>	<b>-30.3</b>	<b>100</b>	<b>-15.3</b>	<b>34</b>	<b>-55.6</b>
Luxury & Premium	29.0	-43.1	217	-11.4	63	-64.5
Midscale	33.7	-44.5	130	-6.7	44	-62.5
Economy	26.4	-34.2	37	-4.9	10	-59.3
<b>North America, Central America &amp; the Caribbean</b>	<b>29.3</b>	<b>-42.5</b>	<b>191</b>	<b>-11.5</b>	<b>56</b>	<b>-64.3</b>
Luxury & Premium	24.1	-31.8	109	+9.8	26	-49.5
Midscale	26.7	-31.5	55	+1.8	15	-53.4
Economy	25.1	-28.8	35	+0.9	9	-52.5
<b>South America</b>	<b>25.4</b>	<b>-29.9</b>	<b>48</b>	<b>+2.1</b>	<b>12</b>	<b>-52.4</b>
<b>Luxury &amp; Premium</b>	<b>29.3</b>	<b>-36.5</b>	<b>133</b>	<b>-12.0</b>	<b>39</b>	<b>-60.9</b>
<b>Midscale</b>	<b>31.5</b>	<b>-37.1</b>	<b>79</b>	<b>-8.6</b>	<b>25</b>	<b>-58.4</b>
<b>Economy</b>	<b>31.8</b>	<b>-36.5</b>	<b>50</b>	<b>-10.0</b>	<b>16</b>	<b>-58.6</b>
<b>Total</b>	<b>31.0</b>	<b>-36.6</b>	<b>80</b>	<b>-10.7</b>	<b>25</b>	<b>-59.3</b>

RAFFLES \ ORIENT EXPRESS \ BANYAN TREE \ DELANO \ SOFITEL LEGEND  
 FAIRMONT \ SLS \ SO \ SOFITEL \ THE HOUSE OF ORIGINALS \ RIXOS  
 ONEFINESTAY \ MANTIS \ MGALLERY \ 21C \ ART SERIES \ MONDRIAN  
 PULLMAN \ SWISSÔTEL \ ANGSANA \ 25HOURS \ HYDE \ MÖVENPICK  
 GRAND MERCURE \ PEPPERS \ THE SEBEL \ MANTRA \ NOVOTEL \ MERCURE  
 ADAGIO \ MAMA SHELTER \ TRIBE \ BREAKFREE \ IBIS \ IBIS STYLES  
 IBIS BUDGET \ GREET \ JO&JOE \ HOTELFI



## RevPAR excluding tax by segment – Q2 2020

Q2 2020	OCCUPANCY RATE		AVERAGE ROOM RATE		REVPAR	
	%	chg pts LFL	€	chg % LFL	€	chg % LFL
Luxury & Premium	5.3	-70.2	123	-22.2	6	-97.3
Midscale	8.5	-67.5	73	-23.5	6	-92.0
Economy	11.3	-65.1	54	-19.9	6	-88.3
<b>Europe</b>	<b>9.8</b>	<b>-66.3</b>	<b>64</b>	<b>-26.6</b>	<b>6</b>	<b>-90.6</b>
Luxury & Premium	22.3	-41.1	71	-32.1	16	-76.6
Midscale	24.1	-46.8	50	-29.1	12	-77.8
Economy	34.2	-40.5	25	-38.9	9	-74.7
<b>Asia-Pacific</b>	<b>26.1</b>	<b>-43.2</b>	<b>47</b>	<b>-34.7</b>	<b>12</b>	<b>-77.4</b>
Luxury & Premium	11.3	-52.5	92	-39.5	10	-90.7
Midscale	24.5	-36.1	59	-7.9	14	-59.4
Economy	17.0	-43.4	43	-8.9	7	-72.8
<b>Middle East &amp; Africa</b>	<b>14.9</b>	<b>-47.6</b>	<b>71</b>	<b>-40.6</b>	<b>11</b>	<b>-87.3</b>
Luxury & Premium	7.7	-68.8	87	-58.3	7	-94.9
Midscale	5.3	-74.7	98	-23.1	5	-98.7
Economy	3.7	-56.9	6	+21.3	0	-92.9
<b>North America, Central America &amp; the Caribbean</b>	<b>7.0</b>	<b>-68.5</b>	<b>84</b>	<b>-54.1</b>	<b>6</b>	<b>-95.5</b>
Luxury & Premium	4.3	-50.4	-23	-56.4	-1	-92.9
Midscale	6.1	-52.9	-1	-36.4	0	-94.4
Economy	3.8	-51.0	-11	-31.8	0	-95.3
<b>South America</b>	<b>4.4</b>	<b>-51.4</b>	<b>-9</b>	<b>-37.1</b>	<b>0</b>	<b>-95.1</b>
<b>Luxury &amp; Premium</b>	<b>13.9</b>	<b>-53.6</b>	<b>79</b>	<b>-46.3</b>	<b>11</b>	<b>-89.4</b>
<b>Midscale</b>	<b>14.5</b>	<b>-58.4</b>	<b>57</b>	<b>-30.7</b>	<b>8</b>	<b>-87.5</b>
<b>Economy</b>	<b>15.3</b>	<b>-57.6</b>	<b>38</b>	<b>-31.3</b>	<b>6</b>	<b>-87.1</b>
<b>Total</b>	<b>14.7</b>	<b>-56.7</b>	<b>54</b>	<b>-36.9</b>	<b>8</b>	<b>-88.2</b>

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