



ACCOR

Invitation

Sébastien Bazin
CHAIRMAN & CEO

— & —

Jean-Jacques Morin
DEPUTY CEO

ARE PLEASED TO INVITE YOU TO THE

FY 2020 Results Conference Call

Wednesday, February 24th, 2021 at 08:30am CET

The press release and the presentation will be online at

<https://group.accor.com/fr-FR/investors>

<https://group.accor.com/en/investors>

on February 24th at 7:30am CET

Dial-in numbers to enter the conference call

From France: +33 (0)1 70 37 71 66

From UK: +44 (0) 33 0551 0200

From US: +1 212 999 6659

Access code: ACCOR Analysts

Replay

From France: +33 (0)1 78 40 15 17

From UK: +44 (0) 20 8196 1480

From US: +1 866 583 1035

Conference PIN : 5503706#

To ensure that the conference call starts on time, please dial in 10 minutes before the scheduled start time.

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MAMA SHELTER \ TRIBE \ BREAKFREE \ IBIS \ IBIS STYLES \ IBIS BUDGET \ GREET \ JO&JOE \ HOTELF1