



ACCOR

Invitation

Sébastien Bazin
CHAIRMAN & CEO

— & —

Jean-Jacques Morin
DEPUTY CEO

ARE PLEASED TO INVITE YOU TO THE

H1 2021 Results Conference Call

Thursday, July 29th, 2021 at 8:30am CEST

The press release and the presentation will be online at

<https://group.accor.com/fr-FR/investors>

<https://group.accor.com/en/investors>

on July 29th at 7:30am CEST

Dial-in numbers to enter the Conference call

From France: +33 (0) 1 70 37 71 66

From UK: +44 (0) 33 0551 0200

From US: +1 212 999 6659

Access code: Accor Analysts

Replay

https://channel.royalcast.com/landingpage/accoren/20210729_1/

To ensure that the conference call starts on time, please dial in 10 minutes before the scheduled start time.

RAFFLES \ ORIENT EXPRESS \ FAENA \ BANYAN TREE \ DELANO \ SOFITEL LEGEND \ FAIRMONT \ SLS \ SO
SOFITEL \ THE HOUSE OF ORIGINALS \ RIXOS \ ONEFINESTAY \ MANTIS \ MGALLERY \ 21C \ ART SERIES
MONDRIAN \ PULLMAN \ SWISSÔTEL \ ANGSANA \ 25HOURS \ HYDE \ MÖVENPICK \ GRAND MERCURE \ PEPPERS
THE SEBEL \ MANTRA \ NOVOTEL \ MERCURE \ ADAGIO \ MAMA SHELTER \ TRIBE \ BREAKFREE \ IBIS
IBIS STYLES \ GREET \ IBIS BUDGET \ JO&JOE \ HOTELF1