



ACCOR

# Invitation

Jean-Jacques Morin  
DEPUTY CEO

— & —

Pierre-Loup Etienne  
SVP FINANCIAL COMMUNICATION & INVESTOR RELATIONS

ARE PLEASED TO INVITE YOU TO THE

## Q3 2021 Revenue Conference Call

**Wednesday, October 27<sup>th</sup>, 2021 at 6:00pm CEST**

The press release and the presentation will be online at

<https://group.accor.com/fr-FR/investors>

<https://group.accor.com/en/investors>

**on October 27<sup>th</sup> at 5:45pm CEST**

### Dial-in numbers to enter the conference call

From France : +33 (0)1 70 37 71 66

From UK : +44 (0) 33 0551 0200

From US : +1 212 999 6659

Access code : ACCOR

### Replay

France : +33 (0)1 78 40 15 17

International : +44 (0) 20 81 96 14 80

Code : 7839146#

**To ensure that the conference call starts on time, please dial in 10 minutes before the scheduled start time.**

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