



ACCOR

Invitation

Sébastien Bazin
CHAIRMAN & CEO

— & —

Jean-Jacques Morin
DEPUTY CEO

ARE PLEASED TO INVITE YOU TO THE
FY 2021 Results Presentation

Thursday, February 24th, 2022 at 8:30am CET

The press release and the presentation will be online at
<https://group.accor.com/fr-FR/investors>
<https://group.accor.com/en/investors>

on February 24th at 7:30am CET

Link to live webcast and replay

https://channel.royalcast.com/landingpage/accoren/20220224_1/

Dial-in numbers to enter the conference call and ask questions

From France: +33 (0)1 7037 7166
From UK: +44 (0) 33 0551 0200
From US: +1 212 999 6659
Access code: "ACCOR"