



ACCOR

Invitation

Jean-Jacques Morin
DEPUTY CEO

— & —

Pierre-Loup Etienne
SVP FINANCIAL COMMUNICATION & INVESTOR RELATIONS

ARE PLEASED TO INVITE YOU TO THE

Q1 2022 Revenue Conference Call

Thursday, April 28th, 2022 at 6:00pm CEST

The press release and the presentation will be online at

<https://group.accor.com/fr-FR/investors>

<https://group.accor.com/en/investors>

on April 28th at 5:45pm CEST

Dial-in numbers to enter the conference call

From France : +33 (0)1 70 37 71 66

From UK : +44 (0) 33 0551 0200

From US : +1 212 999 6659

Access code : ACCOR Analysts

Replay

France : +33 (0)1 78 40 15 17

International : +44 (0) 20 8196 1480

Code : 9529876#

To ensure that the conference call starts on time, please dial in 10 minutes before the scheduled start time.

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