



RevPAR excluding tax by segment – H1 2022

H1 2022 vs. H1 2019	Occupancy rate		Average room rate		RevPAR	
	%	chg pts LFL	€	chg % LFL	€	chg % LFL
Luxury & Upscale	53.2	(10.5)	235.6	+16.6	125.4	(1.0)
Midscale	57.8	(9.9)	112.2	+6.1	64.8	(9.3)
Economy	60.9	(8.1)	67.5	+5.1	41.1	(7.1)
South Europe	59.4	(8.8)	91.0	+6.3	54.0	(7.2)
Luxury & Upscale	48.4	(22.1)	190.0	+15.8	91.9	(20.1)
Midscale	54.6	(16.4)	92.3	+2.4	50.4	(21.0)
Economy	55.9	(15.9)	70.9	+2.0	39.6	(20.3)
North Europe	54.4	(16.6)	94.0	+3.4	51.1	(20.5)
Luxury & Upscale	43.8	(20.4)	112.4	(5.1)	49.2	(34.3)
Midscale	52.7	(18.1)	74.5	(0.7)	39.3	(25.7)
Economy	55.7	(19.4)	38.6	(7.7)	21.5	(32.0)
ASPAC	50.3	(19.4)	75.8	(4.4)	38.1	(30.9)
Luxury & Upscale	55.7	(10.2)	168.9	+46.0	94.0	+23.8
Midscale	63.8	(2.1)	69.2	+11.2	44.1	+7.8
Economy	57.2	(5.8)	48.5	+14.6	27.7	+4.3
IMEAT	57.5	(7.6)	122.6	+36.3	70.6	+20.7
Luxury & Upscale	51.3	(16.0)	276.1	+20.9	141.5	(7.2)
Midscale	55.0	(5.1)	73.4	+10.1	40.4	+1.2
Economy	54.2	(0.3)	37.7	+12.3	20.4	+11.6
Americas	53.3	(7.1)	123.6	+8.8	65.9	(3.8)
Luxury & Upscale	49.4	(16.0)	174.4	+22.1	86.1	(6.9)
Midscale	55.5	(13.0)	88.0	+4.0	48.8	(15.5)
Economy	57.5	(10.7)	57.5	+3.7	33.1	(12.4)
Total	54.6	(12.8)	95.6	+9.3	52.2	(11.2)



RAFFLES \ ORIENT EXPRESS \ BANYAN TREE \ SOFITEL LEGEND \ FAIRMONT
EMBLEMS \ SOFITEL \ RIXOS \ ONEFINESTAY \ MANTIS \ MGALLERY
ART SERIES \ PULLMAN \ SWISSÔTEL \ ANGSANA \ MÖVENPICK \ GRAND MERCURE
PEPPERS \ THE SEBEL \ MANTRA \ NOVOTEL \ MERCURE \ ADAGIO \ BREAKFREE
IBIS \ IBIS STYLES \ GREET \ IBIS BUDGET \ HOTELFI
ENNISMORE 21C \ 25HOURS \ DELANO \ GLENEAGLES \ HYDE \ JO&JOE
MAMA SHELTER \ MONDRIAN \ MORGANS ORIGINALS \ SLS \ SO
THE HOXTON \ TRIBE \ WORKING FROM



RevPAR excluding tax by segment – Q2 2022

Q2 2022 vs. Q2 2019	Occupancy rate		Average room rate		RevPAR	
	%	chg pts LFL	€	chg % LFL	€	chg % LFL
Luxury & Upscale	67.6	(5.2)	257.2	+17.0	173.8	+9.2
Midscale	69.9	(5.3)	119.5	+8.5	83.6	+0.9
Economy	71.3	(4.2)	72.0	+7.9	51.3	+1.9
South Europe	70.6	(4.6)	98.5	+9.1	69.5	+2.5
Luxury & Upscale	62.1	(13.6)	199.4	+14.4	123.9	(6.2)
Midscale	66.0	(9.9)	99.4	+6.2	65.7	(7.4)
Economy	69.5	(8.0)	76.9	+4.4	53.5	(6.1)
North Europe	67.1	(9.3)	101.3	+5.9	68.0	(6.7)
Luxury & Upscale	48.1	(15.1)	114.8	+0.3	55.3	(22.7)
Midscale	58.7	(11.7)	77.5	+5.9	45.5	(11.5)
Economy	59.7	(15.4)	40.7	+0.5	24.3	(20.3)
ASPAC	55.3	(13.9)	78.8	+2.4	43.6	(17.9)
Luxury & Upscale	57.2	(7.9)	178.1	+50.6	101.8	+32.9
Midscale	63.5	1.4	67.6	+21.2	43.0	+23.7
Economy	57.7	(2.7)	46.7	+22.3	26.9	+16.9
IMEAT	58.5	(4.9)	128.0	+42.3	74.9	+31.7
Luxury & Upscale	60.0	(10.0)	282.7	+19.2	169.7	+2.7
Midscale	58.6	(1.2)	77.9	+11.1	45.7	+8.9
Economy	57.2	2.3	40.3	+14.9	23.1	+19.5
Americas	58.5	(3.1)	133.7	+10.8	78.1	+5.5
Luxury & Upscale	55.3	(11.3)	184.2	+25.1	101.9	+4.6
Midscale	63.7	(7.5)	93.9	+8.2	59.9	(3.0)
Economy	65.7	(6.0)	62.3	+7.4	41.0	(1.5)
Total	62.3	(7.9)	101.6	+12.9	63.3	+0.6



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