



ACCOR

# Invitation

Sébastien Bazin  
CHAIRMAN & CEO

— & —

Jean-Jacques Morin  
DEPUTY CEO

ARE PLEASED TO INVITE YOU TO THE

## FY 2022 Results Presentation

**Thursday, February 23<sup>rd</sup>, 2023 at 8:30am CET**

at Accor Headquarters – 82, rue Henri Farman – 92130 Issy-les-Moulineaux

Please confirm your attendance before February 16<sup>th</sup>, 2023 to [communication.financiere@accor.com](mailto:communication.financiere@accor.com)

**7:30am Press release online on**  
<https://group.accor.com/en/investors>

**8:00am Welcome coffee and registration**  
**8:30am Live presentation**

**Live webcast on our website, [click here](#)**

**To obtain dial-in and ask questions during  
the live webcast, [click here](#)**

RAFFLES \ ORIENT EXPRESS \ BANYAN TREE \ SOFITEL LEGEND \ FAIRMONT \ EMBLEMS \ SOFITEL \ RIXOS  
ONEFINESTAY \ MANTIS \ MGALLERY \ ART SERIES \ PULLMAN \ SWISSÔTEL \ ANGSANA \ MÖVENPICK  
GRAND MERCURE \ PEPPERS \ THE SEBEL \ MANTRA \ NOVOTEL \ MERCURE \ ADAGIO \ BREAKFREE \ IBIS  
IBIS STYLES \ GREET \ IBIS BUDGET \ HOTELF1  
ENNSMORE 21C MUSEUM HOTEL \ 25HOURS \ DELANO \ GLENEAGLES \ HYDE \ JO&JOE \ MAMA SHELTER \ MONDRIAN \ MORGANS ORIGINALS  
SLS \ SO \ THE HOXTON \ TRIBE \ WORKING FROM