



RevPAR excluding tax by segment – FY 2022

2022 VS. 2019	Occupancy rate		Average room rate		RevPAR	
	%	chg pts LFL	€	chg % LFL	€chg	% LFL
Luxury & Upscale	59.9	(7.4)	253	+22.8	151	+10.2
Midscale	63.1	(6.1)	118	+11.2	74	+1.5
Economy	65.2	(5.0)	71	+9.9	46	+2.2
South Europe	64.2	(5.4)	97	+11.6	62	+3.0
Luxury & Upscale	56.2	(16.4)	204	+24.4	115	(3.3)
Midscale	61.5	(12.4)	100	+10.5	62	(7.9)
Economy	63.0	(11.1)	77	+11.4	49	(5.1)
North Europe	61.5	(12.1)	102	+12.1	63	(6.0)
Luxury & Upscale	49.1	(16.1)	122	+3.6	60	(20.9)
Midscale	57.8	(14.4)	80	+5.9	46	(14.6)
Economy	60.5	(15.3)	43	+1.7	26	(18.8)
ASPAC	55.4	(15.3)	82	+3.7	46	(18.3)
Luxury & Upscale	61.3	(3.7)	181	+61.1	111	+52.3
Midscale	65.0	(0.5)	75	+29.8	49	+28.9
Economy	61.3	(3.5)	52	+29.6	32	+22.7
IMEAT	62.0	(3.0)	133	+53.4	83	+46.6
Luxury & Upscale	56.8	(11.8)	290	+21.1	165	+0.7
Midscale	58.4	(2.9)	81	+19.3	47	+13.9
Economy	56.7	+0.1	41	+21.5	23	+21.7
Americas	57.0	(4.9)	133	+14.0	76	+5.3
Luxury & Upscale	55.2	(11.1)	186	+29.9	103	+9.0
Midscale	60.7	(9.5)	94	+11.6	57	(3.2)
Economy	62.3	(7.4)	62	+11.3	39	(0.3)
TOTAL	59.8	(9.1)	103	+17.4	62	+2.3

ORIENT EXPRESS \ RAFFLES \ FAENA \ BANYAN TREE \ FAIRMONT \ EMBLEMS \ SOFITEL \ MGALLERY

EMERALD 21C MUSEUM HOTEL \ 25HOURS \ DELANO \ GLENEAGLES \ HYDE \ JO&JOE
MAMA SHELTER \ MONDRIAN \ MORGANS ORIGINALS \ SLS \ SO \ THE HOXTON \ TRIBE
WORKING FROM \ RIXOS \ PARIS SOCIETY

MANTIS \ ART SERIES \ PULLMAN \ SWISSÔTEL \ MÖVENPICK \ GRAND MERCURE
PEPPERS \ THE SEBEL \ MANTRA \ HANDWRITTEN \ NOVOTEL \ MERCURE \ ADAGIO \ BREAKFREE
IBIS \ IBIS STYLES \ GREET \ IBIS BUDGET \ HOTELFI



RevPAR excluding tax by segment – Q4 2022

Q4 2022 VS. Q4 2019	Occupancy rate		Average room rate		RevPAR	
	%	chg pts LFL	€	chg % LFL	€chg	% LFL
Luxury & Upscale	60.5	(3.5)	247	+28.1	149	+21.5
Midscale	64.1	(1.7)	121	+15.4	78	+12.5
Economy	65.1	(2.3)	74	+13.8	48	+10.0
South Europe	64.5	(2.1)	99	+16.1	64	+12.4
Luxury & Upscale	60.1	(11.1)	209	+26.4	126	+7.2
Midscale	65.5	(7.5)	106	+15.4	69	+3.7
Economy	65.3	(8.1)	82	+18.5	54	+5.6
North Europe	64.7	(8.1)	108	+18.0	70	+5.1
Luxury & Upscale	52.9	(12.8)	135	+12.9	72	(7.9)
Midscale	62.5	(9.5)	85	+11.7	53	(2.2)
Economy	65.5	(11.0)	46	+11.8	30	(4.0)
ASPAC	60.0	(11.2)	89	+11.3	53	(5.5)
Luxury & Upscale	67.9	+2.6	208	+76.5	141	+83.1
Midscale	66.0	+0.4	87	+47.8	58	+48.7
Economy	67.9	(2.7)	59	+44.4	40	+38.9
IMEAT	67.4	+1.0	155	+70.8	105	+73.2
Luxury & Upscale	60.3	(6.0)	296	+24.5	178	+13.4
Midscale	60.2	(1.7)	90	+30.6	54	+27.2
Economy	57.3	(1.0)	46	+34.0	27	+31.9
Americas	58.8	(3.0)	141	+23.9	83	+18.1
Luxury & Upscale	59.6	(6.3)	200	+37.8	119	+25.3
Midscale	63.8	(5.4)	99	+17.9	63	+9.0
Economy	64.3	(5.0)	65	+18.4	42	+10.0
TOTAL	62.8	(5.5)	111	+25.2	69	+15.4

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