



ACCOR

Invitation

Jean-Jacques Morin
DEPUTY CEO

— & —

Pierre-Loup Etienne
SVP FINANCIAL COMMUNICATION & INVESTOR RELATIONS

ARE PLEASED TO INVITE YOU TO THE

Q1 2023 Revenue Conference Call

Thursday, April 27th, 2023 at 6:00pm CEST

The press release and the presentation will be online at
<https://group.accor.com/fr-FR/investors>
<https://group.accor.com/en/investors>

on April 27th at 5:45pm CEST

Registration and dial-in numbers, click [here](#)

Replay available on the [Accor corporate website](#) after the call

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ENNISMORE 21C MUSEUM HOTEL \ 25HOURS \ DELANO \ GLENEAGLES \ HYDE \ JO&JOE
MAMA SHELTER \ MONDRIAN \ MORGANS ORIGINALS \ SLS \ SO \ THE HOXTON \ TRIBE
WORKING FROM \ RIXOS \ PARIS SOCIETY

MANTIS \ ART SERIES \ PULLMAN \ SWISSÔTEL \ MÖVENPICK \ GRAND MERCURE
PEPPERS \ THE SEBEL \ MANTRA \ HANDWRITTEN \ NOVOTEL \ MERCURE \ ADAGIO \ BREAKFREE
IBIS \ IBIS STYLES \ GREET \ IBIS BUDGET \ HOTELFI