



RevPAR excluding tax by segment – H1 2023

| H1 2023 VS. H1 2022 | Occupancy rate | | Average room rate | | RevPAR | |
|-------------------------------|----------------|-------------|-------------------|-------------|------------|-------------|
| | % | chg pts LFL | € | chg % LFL | € | chg % LFL |
| ENA | 65.1 | 8.0 | 97 | 15.9 | 63 | 31.9 |
| MEASPAC | 65.2 | 12.0 | 86 | 23.9 | 56 | 50.9 |
| Americas | 56.8 | 3.3 | 66 | 27.2 | 37 | 34.9 |
| Prem., Mid. & Eco. | 64.2 | 9.0 | 90 | 19.9 | 58 | 39.2 |
| Luxury | 61.2 | 12.7 | 250 | 9.3 | 153 | 36.8 |
| Lifestyle | 62.8 | 7.9 | 219 | 9.9 | 138 | 24.8 |
| Luxury & Lifestyle | 61.6 | 11.6 | 243 | 9.6 | 149 | 34.2 |
| Total | 63.9 | 9.4 | 109 | 17.9 | 70 | 37.7 |

RevPAR excluding tax by segment – Q2 2023

| Q2 2023 VS. Q2 2022 | Occupancy rate | | Average room rate | | RevPAR | |
|-------------------------------|----------------|-------------|-------------------|-------------|------------|-------------|
| | % | chg pts LFL | € | chg % LFL | € | chg % LFL |
| ENA | 72.1 | 3.2 | 104 | 15.0 | 75 | 20.3 |
| MEASPAC | 66.0 | 8.5 | 85 | 19.4 | 56 | 36.6 |
| Americas | 57.0 | 0.1 | 66 | 23.4 | 38 | 23.7 |
| Prem., Mid. & Eco. | 68.0 | 5.0 | 93 | 17.0 | 63 | 26.0 |
| Luxury | 62.8 | 7.5 | 257 | 10.1 | 162 | 24.5 |
| Lifestyle | 66.9 | 3.2 | 216 | 14.4 | 144 | 19.8 |
| Luxury & Lifestyle | 63.9 | 6.6 | 246 | 11.2 | 157 | 23.5 |
| Total | 67.4 | 5.2 | 112 | 15.9 | 76 | 25.3 |

ORIENT EXPRESS \ RAFFLES \ FAENA \ BANYAN TREE \ FAIRMONT \ EMBLEMS \ SOFITEL \ MGALLERY
 21C MUSEUM HOTEL \ 25HOURS \ DELANO \ GLENEAGLES \ HYDE \ JO&JOE
 MAMA SHELTER \ MONDRIAN \ MORGANS ORIGINALS \ SLS \ SO \ THE HOXTON \ TRIBE
 WORKING FROM \ RIXOS \ PARIS SOCIETY

MANTIS \ ART SERIES \ PULLMAN \ SWISSÔTEL \ MÖVENPICK \ GRAND MERCURE
 PEPPERS \ THE SEBEL \ MANTRA \ HANDWRITTEN \ NOVOTEL \ MERCURE \ ADAGIO \ BREAKFREE
 IBIS \ IBIS STYLES \ GREET \ IBIS BUDGET \ HOTELF1