



ACCOR

Invitation

Martine Gerow
Group CFO

— & —

Pierre-Loup Etienne
SVP Financial Communications & Investor Relations

ARE PLEASED TO INVITE YOU TO THE

Q3 2023 Revenue Presentation

Thursday, October 26th, 2023 at 6:00pm CEST

The press release and the presentation will be online at

<https://group.accor.com/fr-FR/investors>

<https://group.accor.com/en/investors>

on October 26th at 5:45pm CEST

Registration and dial-in numbers, click [here](#)

Replay available on the [Accor corporate website](#) after the call

To ensure that the conference call starts on time, please dial in 10 minutes before the scheduled start time.

ORIENT EXPRESS \ RAFFLES \ FAENA \ BANYAN TREE \ FAIRMONT \ EMBLEMS \ SOFITEL \ MGALLERY

ENNISMORE 21C MUSEUM HOTEL \ 25HOURS \ DELANO \ GLENEAGLES \ HYDE \ JO&JOE
MAMA SHELTER \ MONDRIAN \ MORGANS ORIGINALS \ SLS \ SO \ THE HOXTON \ TRIBE
WORKING FROM \ RIXOS \ PARIS SOCIETY

MANTIS \ ART SERIES \ PULLMAN \ SWISSÔTEL \ MÖVENPICK \ GRAND MERCURE
PEPPERS \ THE SEBEL \ MANTRA \ HANDWRITTEN \ NOVOTEL \ MERCURE \ ADAGIO \ BREAKFREE
IBIS \ IBIS STYLES \ GREET \ IBIS BUDGET \ HOTELFI