



RevPAR excluding tax by segment – FY 2023

FY 2023 vs FY 2022	Occupancy rate		Average room rate		RevPAR	
	%	chg pts LFL	€	chg % LFL	€	chg % LFL
ENA	67.2	4.2	99	10.8	67	18.0
MEA APAC	67.4	8.8	85	16.6	57	33.4
Americas	58.4	1.6	68	17.2	39	20.4
Premium, Mid. & Eco.	66.3	5.7	90	13.5	60	23.9
Luxury	63.0	8.4	252	5.3	159	21.0
Lifestyle	65.1	5.5	217	5.5	141	14.8
Luxury & Lifestyle	63.5	7.9	243	5.4	154	19.7
Total	66.0	6.0	110	11.8	73	22.7

RevPAR excluding tax by segment – Q4 2023

Q4 2023 vs Q4 2022	Occupancy rate		Average room rate		RevPAR	
	%	chg pts LFL	€	chg % LFL	€	chg % LFL
ENA	65.0	0.6	100	6.6	65	7.6
MEA APAC	69.1	5.1	86	10.2	60	18.7
Americas	59.2	0.8	72	13.2	43	14.7
Premium, Mid. & Eco.	66.1	2.4	91	8.5	60	12.5
Luxury	63.6	4.7	253	1.9	161	9.8
Lifestyle	65.2	2.6	211	(3.5)	138	0.4
Luxury & Lifestyle	64.0	4.3	242	0.8	155	7.8
Total	65.8	2.6	111	6.7	73	11.1

ORIENT EXPRESS \ RAFFLES \ FAIRMONT \ FAENA \ BANYAN TREE \ EMBLEMS \ SOFITEL \ MGALLERY

ENNHOTELS 21C MUSEUM HOTEL \ 25HOURS \ DELANO \ GLENEAGLES \ HYDE \ JO&JOE \ MAMA SHELTER \ MONDRIAN
MORGANS ORIGINALS \ SLS \ SO \ THE HOXTON \ WORKING FROM \ RIXOS \ PARIS SOCIETY

MANTIS \ ART SERIES \ PULLMAN \ SWISSÖTEL \ MÖVENPICK \ GRAND MERCURE \ PEPPERS \ THE SEBEL \ MANTRA
HANDWRITTEN COLLECTION \ NOVOTEL \ MERCURE \ TRIBE \ ADAGIO \ BREAKFREE \ IBIS \ IBIS STYLES \ GREET
IBIS BUDGET \ HOTELF1