WHY INVEST IN 25HOURS

ACCOR GLOBAL DEVELOPMENT BROCHURE OCTOBER 2021

(RIMOWA)

FUN

STORY

DEMOCRACY

PROFESSIONALISM

BRAND MARKERS

EXPANSION TARGETS

PERFORMANCE

LET'S SPEND THE NIGHT TOGETHER

At 25hours, we create individualized, made-to-measure hotels with personality in vibrant cities. Every unique, playful 25hours hotel has a soul inspired by its location and shaped by the art, culture, gastronomy and stories of its surroundings. And each one is centered around a surprising Social Hub, a space where global travellers and local guests can meet and form a dynamic adventurous community.

WE ARE PASSIONATE STORYTELLERS

USP'S

- pioneer brand in storytelling
- narratives translated into design since 2003
- unique concepts inspired by the culture of its surroundings and shaped by designers, artists and creative minds

all to make



BRAND MARKERS

NETWORK & PIPELINE

EXPANSION TARGETS DESIGN & TECHNICAL SERVICES

PERFORMANCE

25h • development presentation



LOGBOOK & WALLPAPER

Flements and materials from naval architecture are rearranged with a pinch of irony and held together by sailor's stories. During the development of the hotel 25 stories of seaman were collected and brought to paper in the logbook that can be found in every guest room. The logbook stories served as inspiration for the creation of the guest rooms' wallpaper. For our guests browsing through the logbook a whole new world unfolds in front of them looking at the wallpaper - a world of dangerous crossings, romantic encounters and painful farewells.



& TECHNICAL SERVIC

FOOD & BEVERAGE EXPERTISE

PERFORMANCE __

- each hotel has unique made-to-measure restaurant & bar concepts
- variety of food & beverage partnerships drive additional value
- 40 % of total revenue & 25 to 35 % of departmental margin

BRAND MARKERS

NETWORK & PIPELINE

EXPANSION TARGETS DESIGN & TECHNICAL SERVICES

PERFORMANCE

25h • development presentation













EXPANSION TARGETS DESIGN & TECHNICAL SERVICES

PERFORMANCE

UPSCALE BUT LEAN

- no costly services that guests don't appreciate, but partnerships and offerings that add value
- guests experience and consume services in the public areas
- reduced operational costs & increased revenues



BRAND MARKERS

USP'S

NETWORK & PIPELINE

EXPANSION TARGETS DESIGN & TECHNICAL SERVICES

KIOSK

PERFORMANCE

25h • development presentation





TASCHEN KEIN & ABER gestalten mare





USP'S

BRAND MARKERS

NETWORK & PIPELINE

EXPANSION TARGETS DESIGN & TECHNICAL SERVICES

PERFORMANCE

25h development presentation



A GLOBAL FOOTPRINT OF NEAR 20 HOTELS & 3,400 ROOMS BY 2025

NETWORK

13 hotels 2,100 rooms

PIPELINE

6 hotels 1,300 rooms

POSITIONING	USP'S	BRAND MARKERS	NETWORK	EXPANSION TARGETS DESIGN & TECHNICAL SERVICES
25h • development presentation				

• NUMBER OF ROOMS

149

• OPENING

2014

■ LANDLORD

Bayerische Hausbau

DEVELOPMENT

conversion

OPERATING CONTRACT

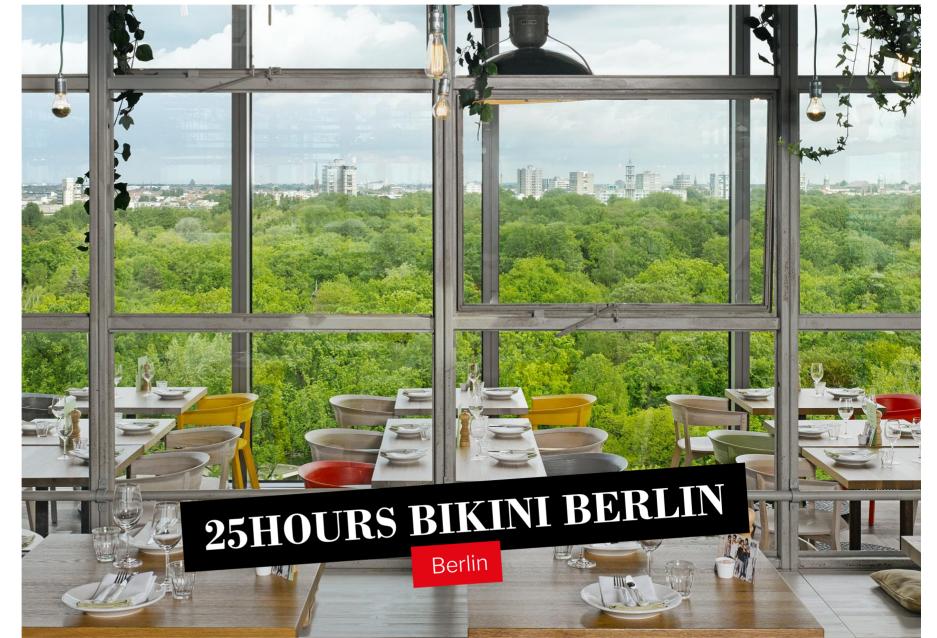
lease agreement

ARCHITECTURE

Hild und K Architekten

INTERIOR DESIGN

Studio Aisslinger



EXPANSION TARGETS

PERFORMANCE

POSITIONING	

BRAND MARKERS

USP'S

NETWORK

EXPANSION TARGETS DESIGN & TECHNICAL SERVICES

PERFORMANCE

• NUMBER OF ROOMS

25h development presentation

170

OPENING

2011

LANDLORD

Hines

DEVELOPMENT

greenfield

OPERATING CONTRACT

lease agreement

ARCHITECTURE

Böge Lindner K2 Architekten

INTERIOR DESIGN

Stephen Williams Associates Conni Kotte Interior



POSITIONING	USP'S	BRAND MARKERS	NETWORK	EXPANSION TARGETS DESIGN & TECHNICAL SERVICES	PERFORMANCE
25h O development presentation	on				
• NUMBER OF ROOMS					
217					
• OPENING					
2011					
• LANDLORD					
JP Immobilien WertInvest					
• DEVELOPMENT					
conversion					
• OPERATING CONTRA	АСТ				
lease agreement			PIDAS		
• ARCHITECTURE					FR
BWM Architekten		25HOUR	S AT MUS	EUMSQUARTI	ЭП
• INTERIOR DESIGN			Vient	na	
Dreimeta		The Philade			

POSITIONING	USP'S	BRAND MARKERS	NETWORK	EXPANSION TARGETS DESIGN & TECHNICAL SERVICES	PERFORMANCE
25h development presentation					experiment of the experiment of the
• NUMBER OF ROOMS					
170					
• OPENING		EASTER			STATUTE AND A DECEMBER OF A DECEMBER OF A DECEMBER OF A DE
2017					
• LANDLORD					
SBB					
• DEVELOPMENT					
greenfield				Ana bar.	
• OPERATING CONTRACT	r 🛛				
lease agreement			R		
• ARCHITECTURE		and I			
E2A Architekten		9	25HOURS LAN	GSTRASSE	
• INTERIOR DESIGN			Zurich		
Studio Aisslinger					

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BRAND MARKERS

NETWORK

EXPANSION TARGETS DESIGN & TECHNICAL SERVICES

PERFORMANCE

25h • development presentation

• NUMBER OF ROOMS

237

OPENING

2019

LANDLORD

Hua Kee

DEVELOPMENT

re-branding

OPERATING CONTRACT

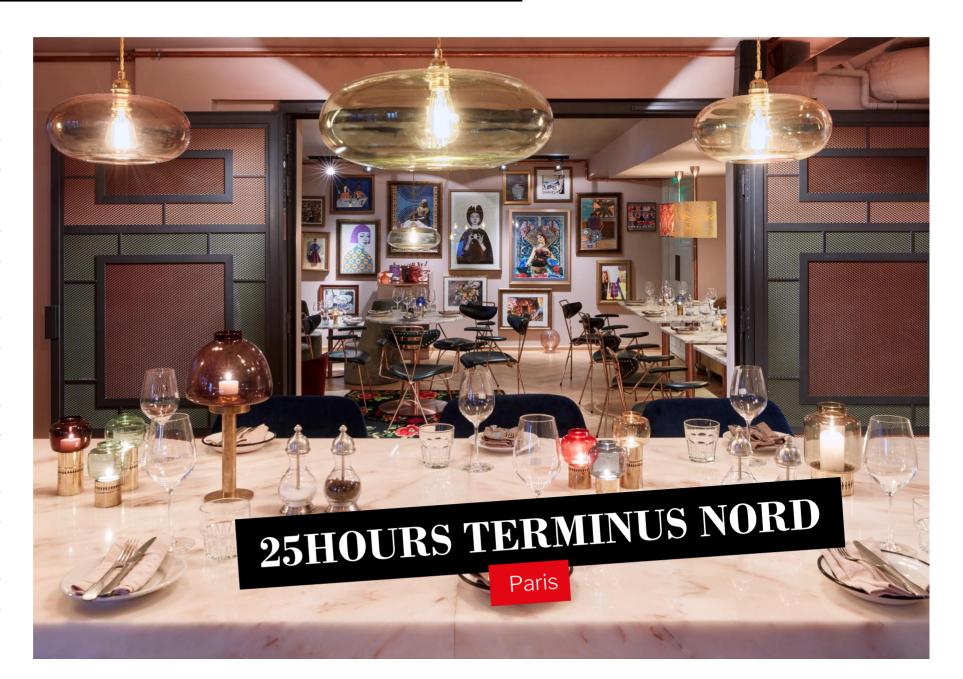
management agreement

ARCHITECTURE

Axel Schönert Architects

INTERIOR DESIGN

Dreimeta



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BRAND MARKERS

NETWORK

EXPANSION TARGETS DESIGN & TECHNICAL SERVICES

PERFORMANCE

25h • development presentation

NUMBER OF ROOMS

434

OPENING

Setember 2021

LANDLORD

Dubai World Trade Center

DEVELOPMENT

greenfield

OPERATING CONTRACT

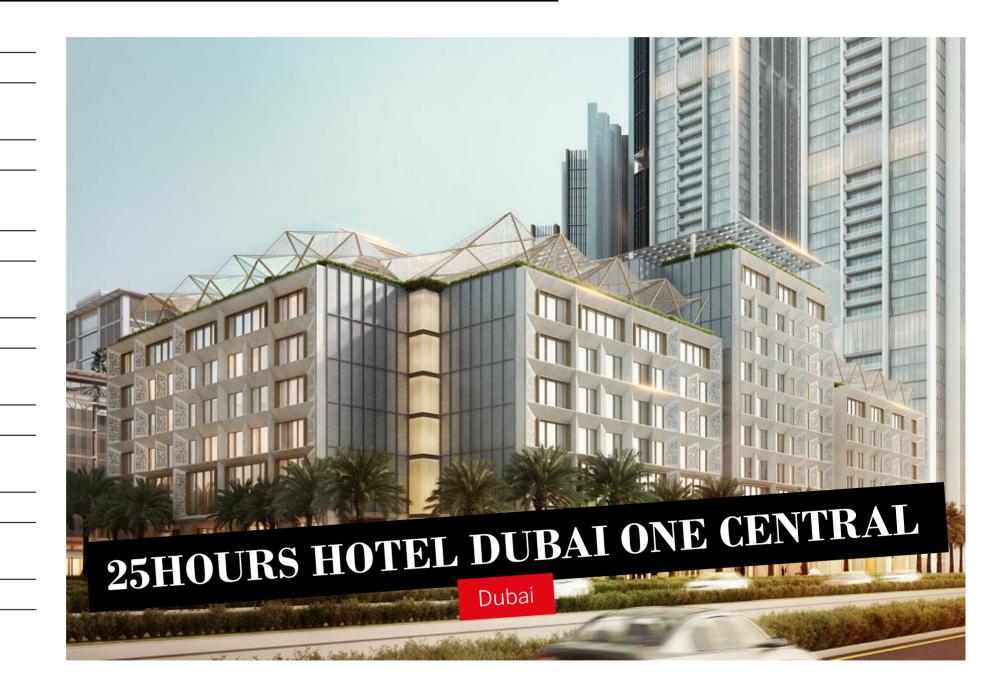
management agreement

ARCHITECTURE

Hopkins

INTERIOR DESIGN

Woods Bagot



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BRAND MARKERS

PIPELINE

EXPANSION TARGETS DESIGN & TECHNICAL SERVICES

PERFORMANCE

25h • development presentation

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• NUMBER OF ROOMS

173

OPENING

November 2021

LANDLORD

Art-Invest Real Estate

DEVELOPMENT

conversion

OPERATING CONTRACT

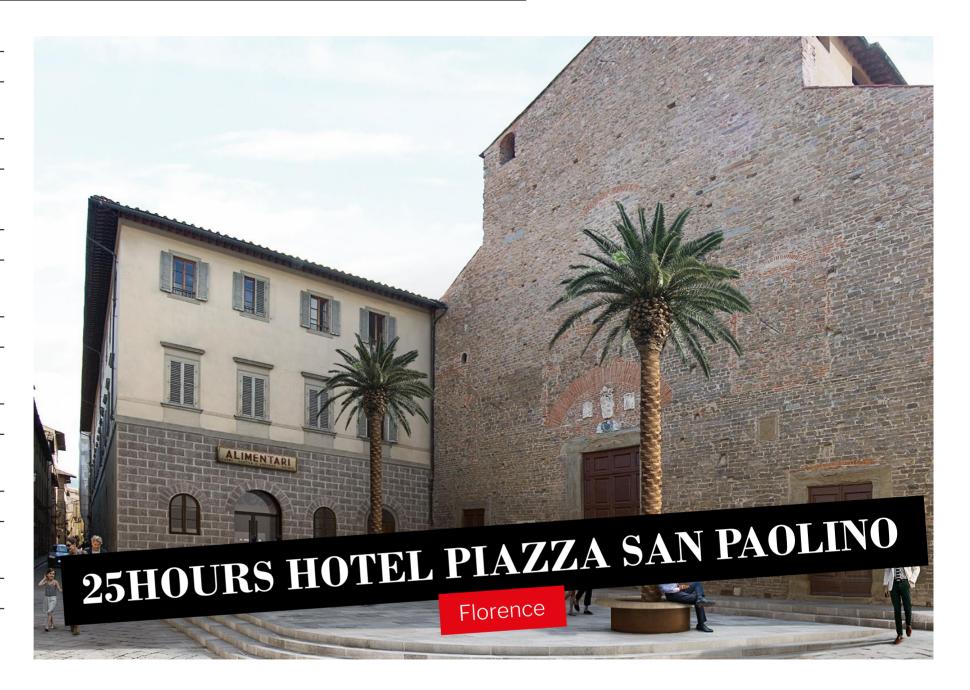
lease agreement

ARCHITECTURE

GLA

INTERIOR DESIGN

Paola Navone



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105			U V

BRAND MARKERS

PIPELINE

EXPANSION TARGETS DESIGN & TECHNICAL SERVICES

PERFORMANCE

25h O development presentation

• NUMBER OF ROOMS

235

OPENING

2022

LANDLORD

Hines

DEVELOPMENT

conversion

OPERATING CONTRACT

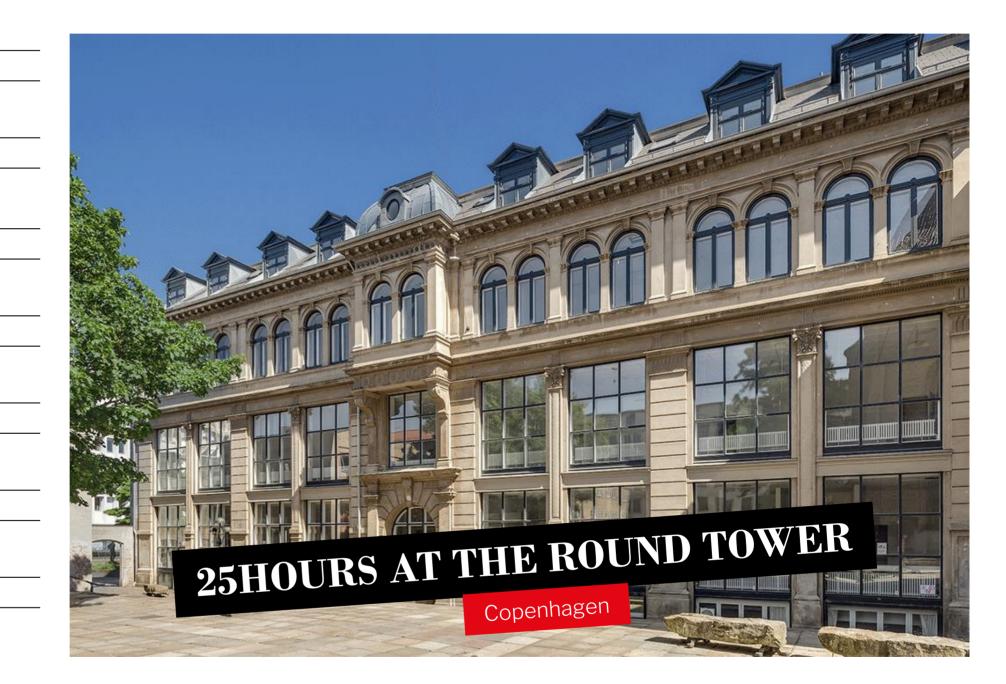
lease agreement

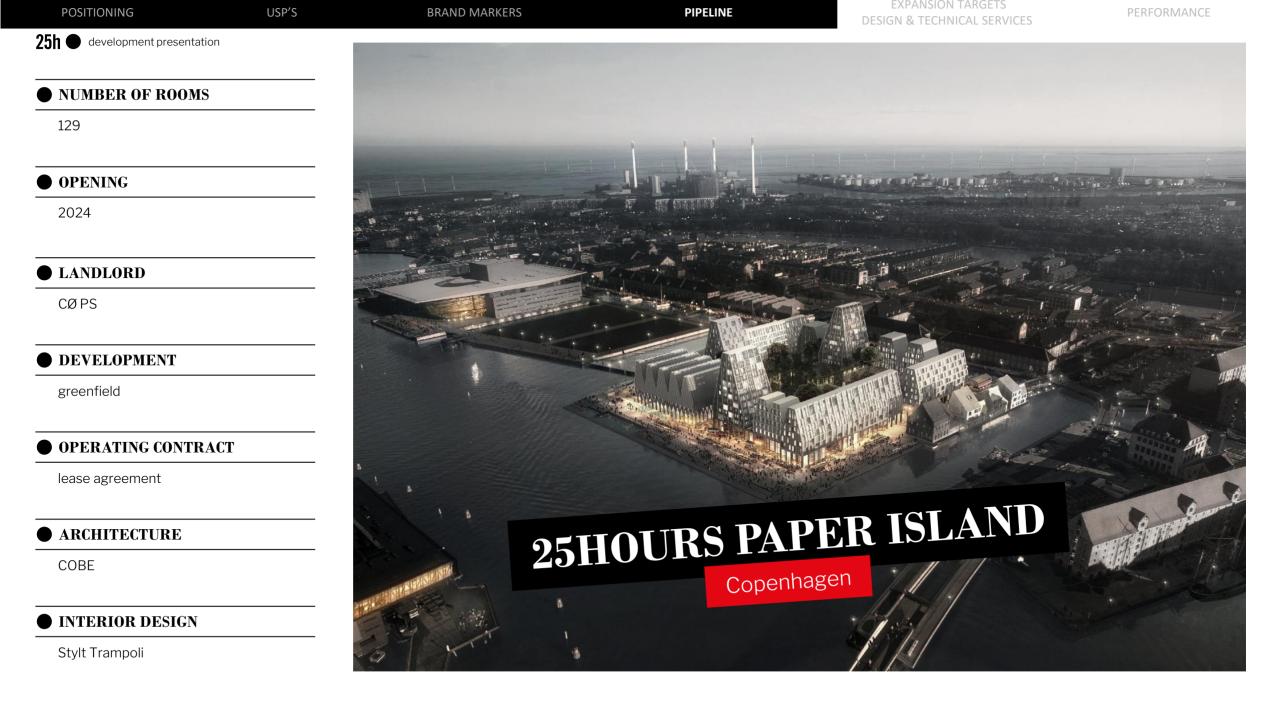
ARCHITECTURE

BBL

INTERIOR DESIGN

MBDS





POS	ITIONING	USP'S
25h ●	development presentation	

NUMBER OF ROOMS

212

OPENING

2022

LANDLORD

Caydon

DEVELOPMENT

greenfield

OPERATING CONTRACT

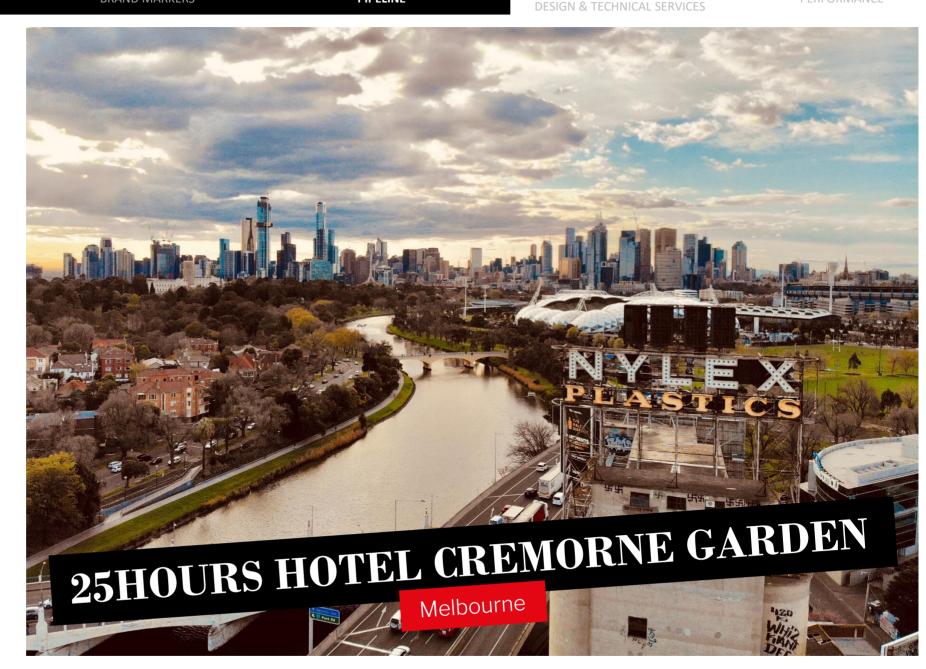
management agreement

ARCHITECTURE

Caydon

INTERIOR DESIGN

Stylt Trampoli



PIPELINE

BRAND MARKERS

EXPANSION TARGETS

PERFORMANCE

POS	ITIONING
25h 🔴	development presentation

BRAND MARKERS

USP'S

PIPELINE

EXPANSION TARGETS DESIGN & TECHNICAL SERVICES

PERFORMANCE

• NUMBER OF ROOMS

105

OPENING

2023

LANDLORD

Central Element & Boston Global

DEVELOPMENT

conversion

OPERATING CONTRACT

management agreement

ARCHITECTURE

TZG

INTERIOR DESIGN

A Work of Substance ACME



25h development presentation

USP'S

BRAND MARKERS

NETWORK & PIPELINE

EXPANSION TARGETS DESIGN & TECHNICAL SERVICES

PERFORMANCE

TARGET CITIES OF THE WORLD.

TIER 3

EMEA

Antwerp, Belgrade, Brussels, Bucharest, Budapest, Cairo, Doha, Glasgow, Jerusalem, Liverpool, Luxembourg, Lyon, Manchester, Marseille, Naples, Nice, Palma, Porto, Prague, Rotterdam, Sevilla, Tbilisi, Valencia

ASIA PACIFIC

Brisbane, Hanoi, Ho Chi Minh City

AMERICAS

Atlanta, Austin, Buenos Aires, Dallas, Detroit, Nashville, Montreal, Philadelphia Portland, San Diego

TIER 1

EMEA

Amsterdam, Barcelona, London, Madrid, Milan, Oslo, Paris, Rome, Stockholm

ASIA PACIFIC

Bangkok, Hong Kong, Shanghai, Singapore, Sydney, Tokyo

AMERICAS

Boston, Los Angeles, Miami, New York, Rio de Janeiro, San Francisco, Sao Paulo

TIER 2

EMEA

Abu Dhabi, Athens, Beirut, Berlin, Bordeaux, Cape Town, Casablanca, Dublin, Edinburgh, Geneva, Helsinki, Istanbul, Johannesburg, Lisbon, Marrakech, Monaco, Moscow, Munich, Reykjavik, St. Petersburg, Tel Aviv, Venice, Warsaw

ASIA PACIFIC

Auckland, Beijing, Delhi, Jakarta, Kuala Lumpur, Kyoto, Manila, Melbourne, Mumbai, New Delhi, Osaka, Queenstown, Sapporo, Seoul, Taipei

AMERICAS

Bogotá, Chicago, Lima, Mexico City, Santiago de Chile, Seattle, Toronto, Vancouver, Washington

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EXPANSION TARGETS **DESIGN & TECHNICAL SERVICES**

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MICRO LOCATION

USP'S

sought after features:

- lively micro-location
- urban vibe (restaurants, bars, shops, nightlife)

- proximity of demand generators
- high visibility
- vicinity to public transport

not of interest:

- airports 0
- trade fairs

•

- exhibition centers •
- business districts

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 USP'S

BRAND MARKERS

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NETWORK & PIPELINE

EXPANSION TARGETS **DESIGN & TECHNICAL SERVICES**



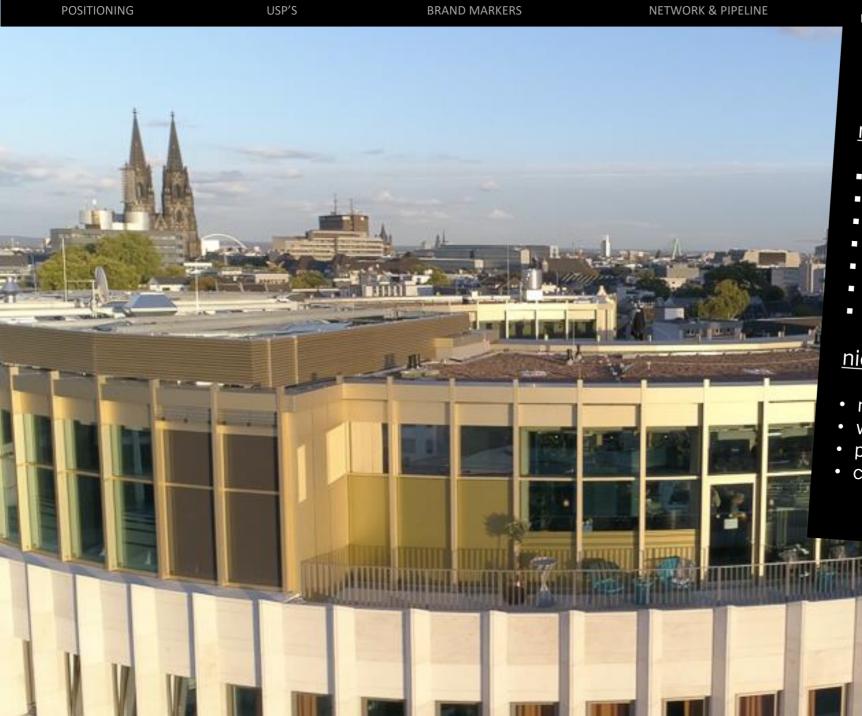
PROPERTY FEATURES

hard facts:

- minimum of 6,000 sqm GFA minimum of 100 guest rooms
- standard guest room size between 24 and 28 sqm
- about 60 sqm total GFA per guest room
- generous public areas
- food & beverage: at least one restaurant and one bar

<u>what we love:</u>

- old buildings with character
- rooftops
- outdoor areas / terraces



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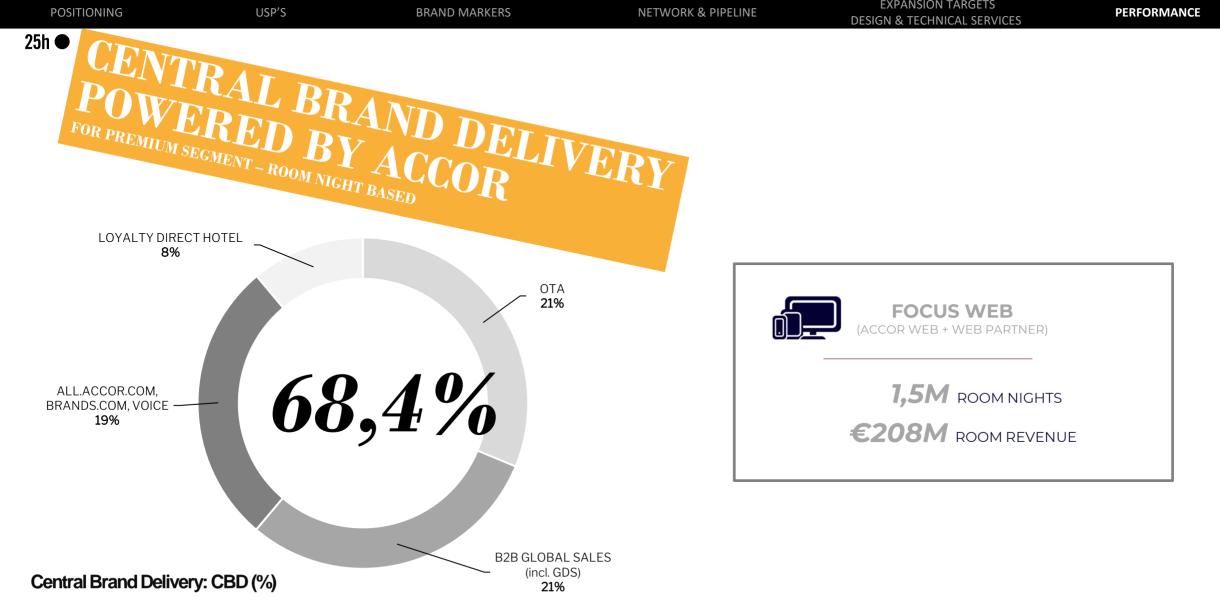
PRODUCT

<u>must haves:</u>

- Iobby
- restaurant(s)
- bar
- living room
- kiosk / retail
- fitness
- wellbeing

nice to haves:

- meeting rooms
- worklabs
- pool
- car park



CBD (Central Brand Delivery) measures the business in room nights brought by Accor to the hotel through the 3 main group levers: Distribution (through Central Reservation System - CRS), Loyalty & Sales. A 70% CBD means that 70% of the room nights of an hotel are driven by Accor & Brand Sales, Distribution (all channels powered by the CRS) & Loyalty ecosystem.

Official figures as of end 2019

POSITIONING	USP'S	BRAND MARKERS	NETWORK & PIPELINE	EXPANSION TARGETS DESIGN & TECHNICAL SERVICES	PERFORMANCE
25h • NEW ENGI	BOOKIN(INE & APP				
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Accession Mention and Accession Territoria Mention and Accession Mention and Accession Mentio			Image: Second	• E <u>Zhours hotels</u>	
 300M Websi 	ite + App visits	• > 50	% Mobile and App visits	 25HOURS.COM plugge 	d to ALL.ACCOR.COM
 2,200 Destin 	nations	• 1 Do	wnload every minute		
the pandemic Launch of Apart 	sibility on digital est-assure guests during tment & Villas website anded Residences and		3/5 a pp ratings ,5/5 & Android: 4,3/5		

NETWORK & PIPELINE

25h • NEW LOYALTY PROGRAM

USP'S

THE ONLY LIFESTYLE LOYALTY PROGRAM

NEW LIFESTYLE & AUGMENTED HOSPITALITY FRAMEWORK

OFFERING EXTENDED OPPORTUNITIES TO EARN & REDEEM POINTS

NEW BENEFITS

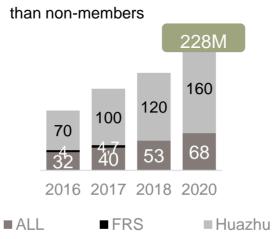
- 38 Brands and +
- Suite Night Upgrade
- F&B outside a stay

NEW PARTNERSHIPS

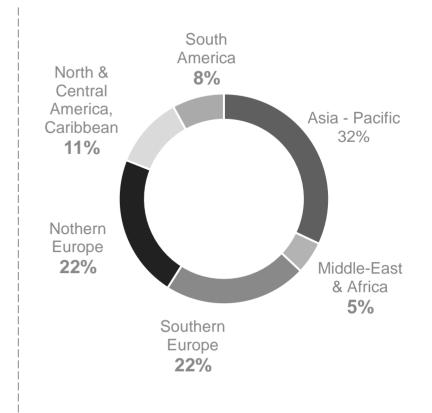
- **PSG** Games / Net media value +€200m to ALL
- AEG Worldwide arenas & festivals
- IMG Taste festivals

THE FAST GROWING LOYALTY PROGRAM

- 68M Loyalty members worldwide
- 37% Loyalty contribution rate in RN
- X 3,6 Members stay twice more



THE MOST GLOBAL LOYALTY PROGRAM



25h DEVELOPMENT PRESENTATION