RevPAR excluding tax by segment – H1 2026

H1 2026 vs. H1 2025	Occupancy rate		Average room rate		RevPAR	
	%	chg pts LFL	€	chg % LFL	€	chg % LFL
ENA	66.2	0.7	101	0.1	67	1.2
MEA APAC	64.2	(0.6)	84	3.3	54	2.3
Americas	61.0	1.5	77	4.3	47	6.9
Premium, Mid. & Eco.	**64.8**	**0.2**	**91**	**1.7**	**59**	**2.1**
Luxury	62.9	0.2	264	4.2	166	4.5
Lifestyle	61.4	(2.8)	215	(0.2)	132	(4.6)
Luxury & Lifestyle	**62.4**	**(0.7)**	**248**	**3.1**	**155**	**2.0**
Total	**64.4**	**0.1**	**114**	**2.1**	**73**	**2.2**

RevPAR excluding tax by segment – Q2 2026

Q2 2026 vs. Q2 2025	Occupancy rate		Average room rate		RevPAR	
	%	chg pts LFL	€	chg % LFL	€	chg % LFL
ENA	72.8	0.0	108	0.2	79	0.2
MEA APAC	64.2	(1.6)	79	1.3	51	(1.1)
Americas	61.7	0.8	79	3.5	49	4.8
Premium, Mid. & Eco.	**67.8**	**(0.6)**	**93**	**1.0**	**63**	**0.1**
sLuxury	64.2	(0.9)	269	4.0	172	2.5
Lifestyle	64.5	(5.9)	215	(3.2)	138	(11.3)
Luxury & Lifestyle	**64.3**	**(2.4)**	**251**	**2.3**	**161**	**(1.4)**
Total	**67.3**	**(0.9)**	**115**	**1.1**	**78**	**(0.2)**